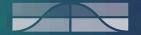


Economic Update

Presented by ITR Economics Economist & Senior Consulting Speaker Lauren Saidel-Baker, CFA





ITR ECONOMICS



	Duration	Accuracy
US GDP	15	97.8%
US Ind. Production	14	99.8%
Europe Ind. Production	17	99.7%
Canada Ind. Production	15	95.7%
China Ind. Production	13	99.5%
Retail Sales	14	99.9%
Housing - Single Family	14	88.9%
Employment-Private Sector	13	99.9%

ITR Economics provides the best economic intelligence to reduce risk and drive practical and profitable business decisions.



Macroeconomic Signals for 2024

- Slower Global Growth
- Decline in some industries in 2024
- Leading Indicators Lift

Uncertainty Drivers

- Uncertainty re: interest rate decline
- Wage Inflation Pressuring Margins
- Consumer stress in some areas

Highlights

- There Are Opportunities Out There
- Plan for macro rise in 2025



\square **US Real Gross Domestic Product ITR ECONOMICS** Quarterly Data Trends: Trillions of Chained 2017 Dollars 24 24 \$22.9 22 22 20 20 18 18 16 16 GDP - 3MMA 14 14 GDP Forecast 12 12 '00 '02 '06 '08 '12 '14 '16 '18 '20 '22 '24 '26 '28 '04 '10

Expect a Slower Growth Year in 2024

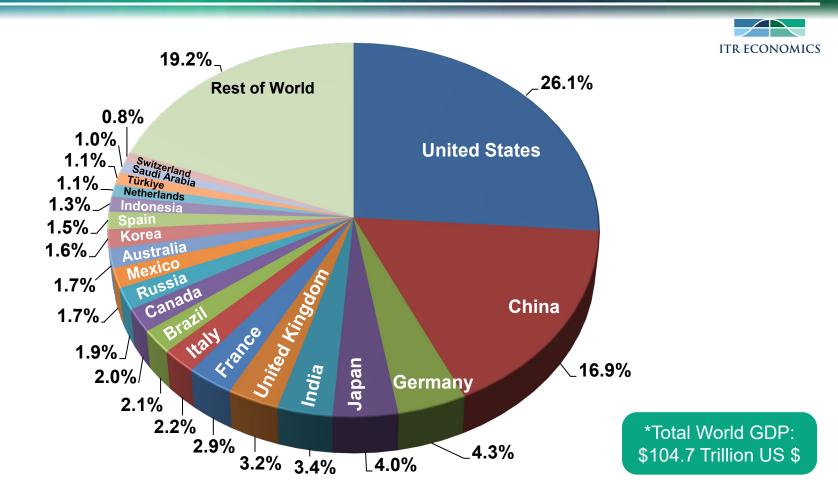


Global Partners

O



Percent of World GDP by Country



Highly Correlated; Strongest Growth in Mexico

Sources: FRB, Statistics Canada, Mexico National Institute of Statistics and Geography

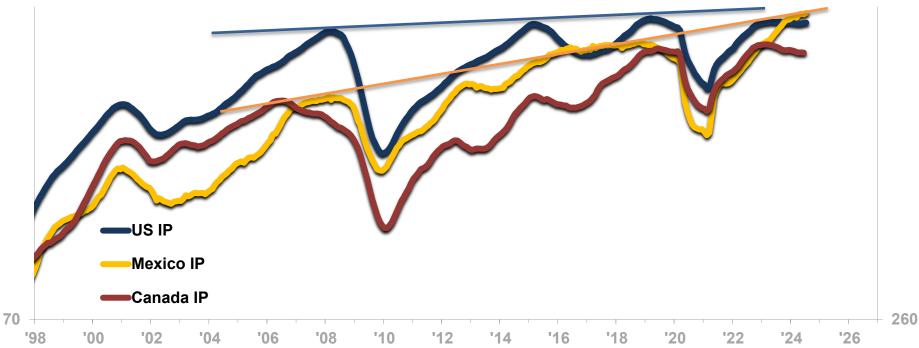
US Industrial Production Index to Canada Industrial Production to Mexico Industrial Production Index



```
US IP (2017 = 100),
Mexico IP (2018 = 100)
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Canada IP (Bil. 2017 CAD)



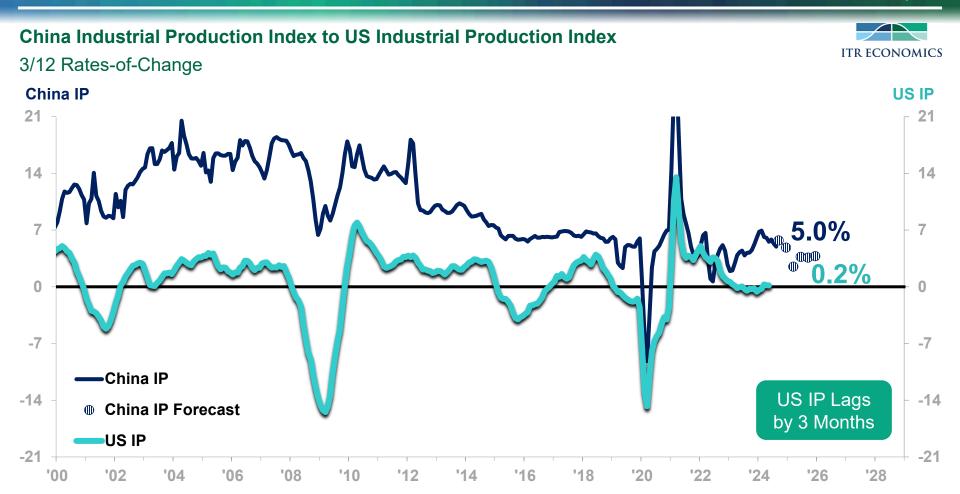
The Global Economy At-a-Glance



Source: ITR Economics Trends Report [™]	Historical 12/12	Historical 12MMA	Current 12/12	2024	2025	2026
Canada Industrial Production	\sim		-0.9	-0.4	3.3	2.9
Mexico Industrial Production Index	$\neg \uparrow$		2.6	0.4	0.4	0.7
Brazil Manufacturing and Mining Industrial Production Index	~~~		1.5	1.7	-2.2	2.7
Western Europe Industrial Production Index	$\sim f_{\sim}$		-2.2	-1.0	2.1	0.8
Eastern Europe Industrial Production Index	\sim		-1.6	0.8	2.9	1.6
India Industrial Production Index	$\sim l_{m}$		6.0	3.5	5.3	3.3
China Industrial Production Index	\sim		5.7	5.9	3.4	4.5

Note: Forecast color represents what Phase the market will be in at the end of the year. Ukraine data has been removed from Eastern Europe Industrial Production as it is unavailable due to the war. We have added Hungary Industrial Production data to the series.

A Marked Slowdown in Growth in China Over Time



Universal Inflation

Sources: BLS, Statistics Canada, Mexico National Institute of Statistics & Geography, Brazil National Confederation of Industry, Colombia National Statistics Administrative Department, Argentina National Institute of Statistics & Censuses (INDEC), Eurostat

Consumer Price Indexes 1/12 Rates-of-Change



Country	1/12	Phase
US	2.5%	С
Canada	2.5%	С
Mexico	5.6%	В
Brazil	4.2%	С
Colombia	6.1%	С
Argentina	236.7%	В
Europe	2.8%	С
	MB MC	AD









Sources: Statistics Canada, Mexico National Institute of Statistics and Geography, Eurostat

	12/12	Phase	3/12	Phase	12MM Notes
Canada Foundries	-10.0%	Α	-12.0%	Α	Lowest in 13 years
Mexico Fabricated Metal	-1.2%	D	-2.0%	Α	Declining
Europe Iron Casting	-10.5%	D	-14.1%	Α	Declining
Canada Aerospace	1.1%	С	-0.2%	Α	Rising
Mexico Aerospace	0.9%	В	12.3%	С	Rising
Mexico Construction Machinery	-0.2%	Α	-5.0%	Α	Declining
Canada Agriculture, Construction & Mining Machinery	-4.0%	D	-15.2%	D	Declining











China is becoming more of a problem going forward with mounting risks

Europe in recovery in 2025

► Nationalism is the long-term play



Nationalism brings opportunities for shorter supply chains and new business

•



Inflation & Interest Rates



Disinflation Through 2024

1997

1992

2002

2007

US Consumer Price Index ITR ECONOMICS 3/12 Rates-of-Change 10 10 Monetary policy driven 1. 8 8 Labor shortages 2. Commodity escalators 3. Fiscal policy driven 4. 6 6 2.8% 4 2 2 0 0 3/12 -2 -2 ③ 3/12 Forecast -4

2012

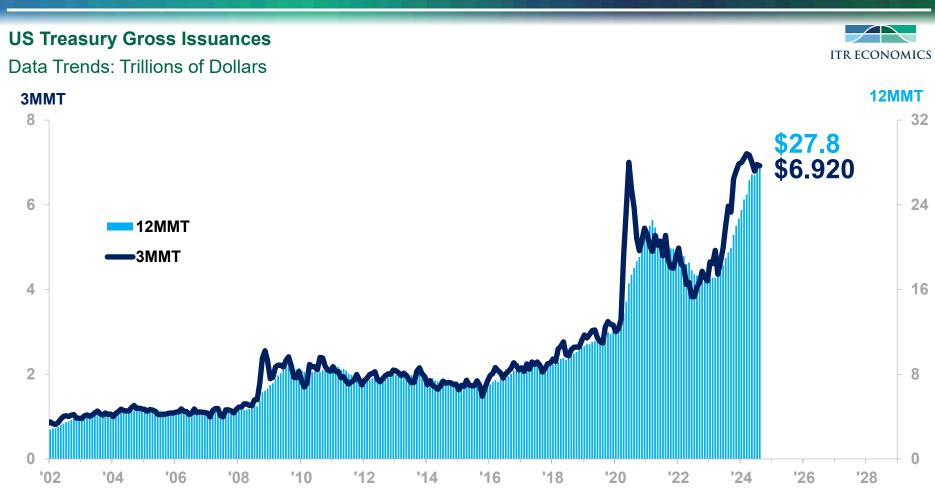
2017

2022

Sources: BLS

2027

The Next Round of Inflation is Already Forming



Profit Margin Pressures: Battle Back With Competitive Advantages

Sources: LME, BLS, EIA, Investing.com

Indicator	12/12	Phase	3/12	Phase
Aluminum Prices	2.8%	В	11.5%	С
Iron & Steel	-5.7%	Α	-10.4%	D
Crude Oil	2.3%	В	4.6%	С
Diesel on Highway	-9.7%	Α	-6.8%	D
Electric Power	3.6%	С	2.5%	С
Trucker Wages	2.7%	С	1.3%	С
Manufacturing Wages	5.1%	С	4.9%	С

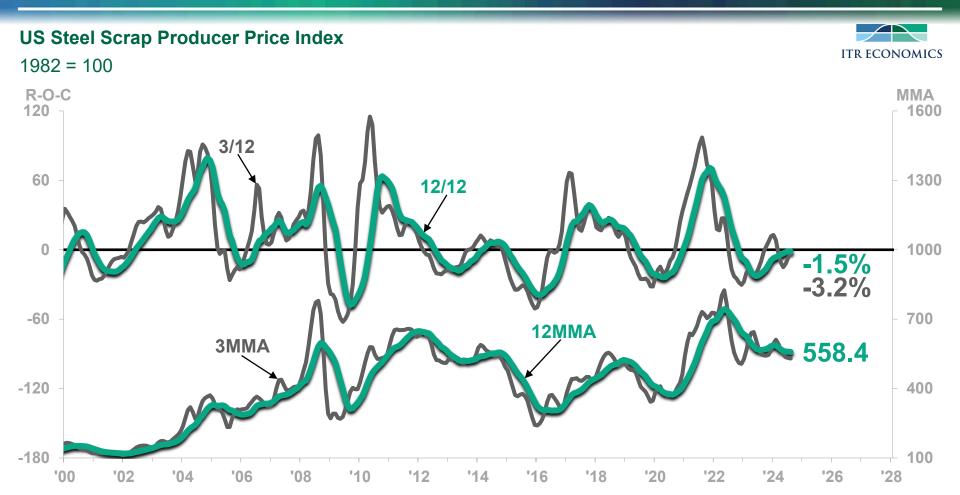








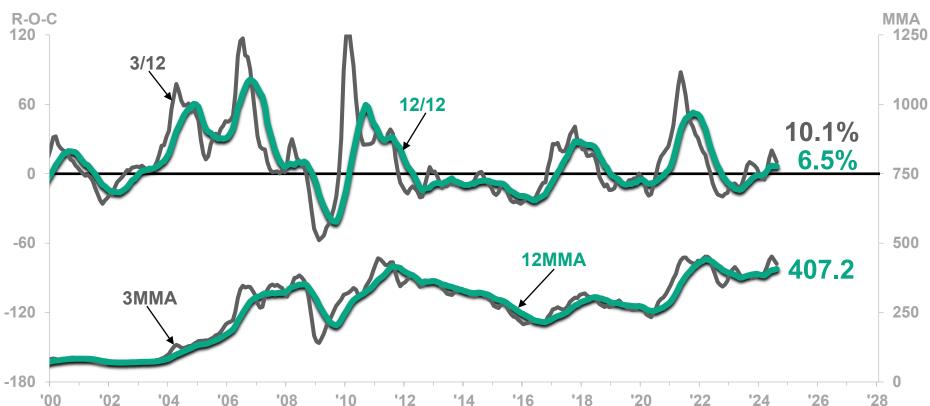
Industrial Economy & Auto Production Plateaus Causing Flatness Source: BLS



Long-Term Upside Pressure from AI



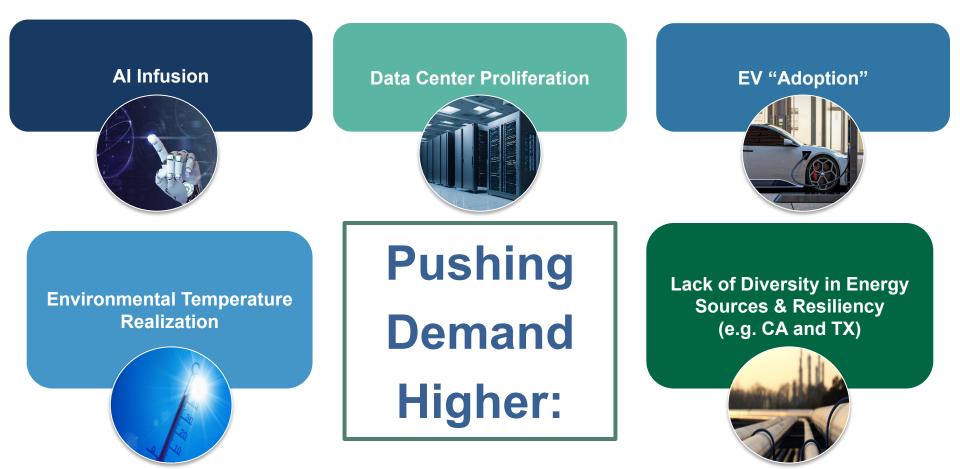




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Longer Term: Expect Electricity Prices to Rise Relentlessly



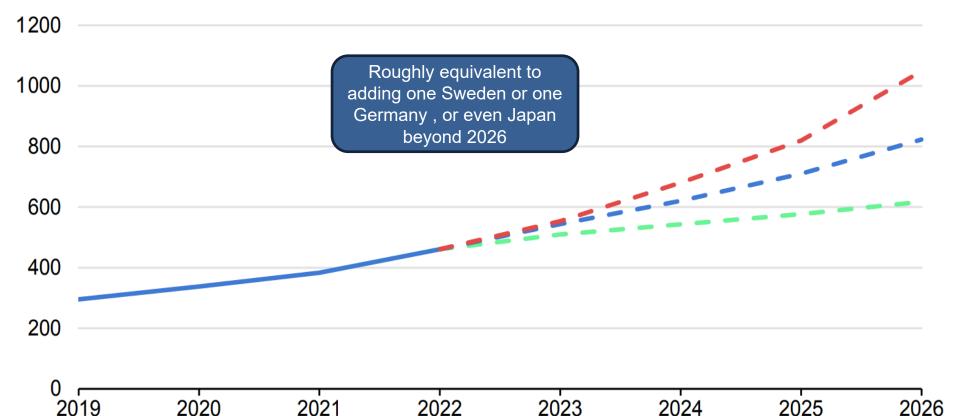


Global Outlook From New Sources of Demand

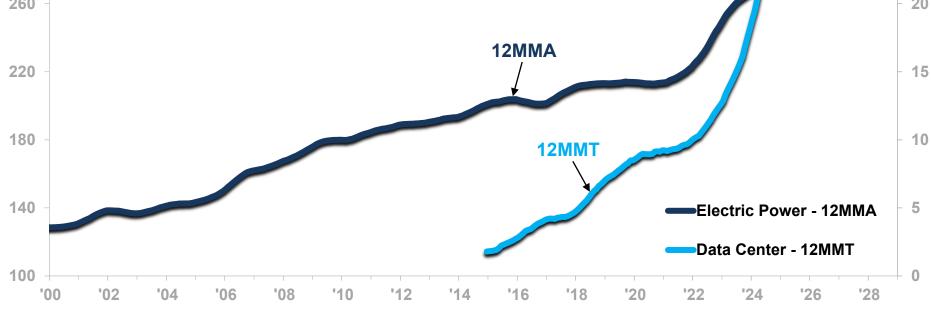
Source: IEA Mid-Year Report 2024

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Global Electricity Demand from Data Centers, AI, and Cryptocurrencies. 2019 - 2026









Inflation is decreasing and is expected to decline further. Rate <u>decline</u> is probable for 2024.

Bank credit remains tight. Cash
 flow analysis through 2024 is critical.

Use the next 2 years to strategize
 how you will contend with future inflation and higher interest rates.

Next Steps

 This Federal Reserve is a wild card from our perspective. Stay with us via our weekly <u>Fed Watch</u> YouTube free broadcasts until this is over.



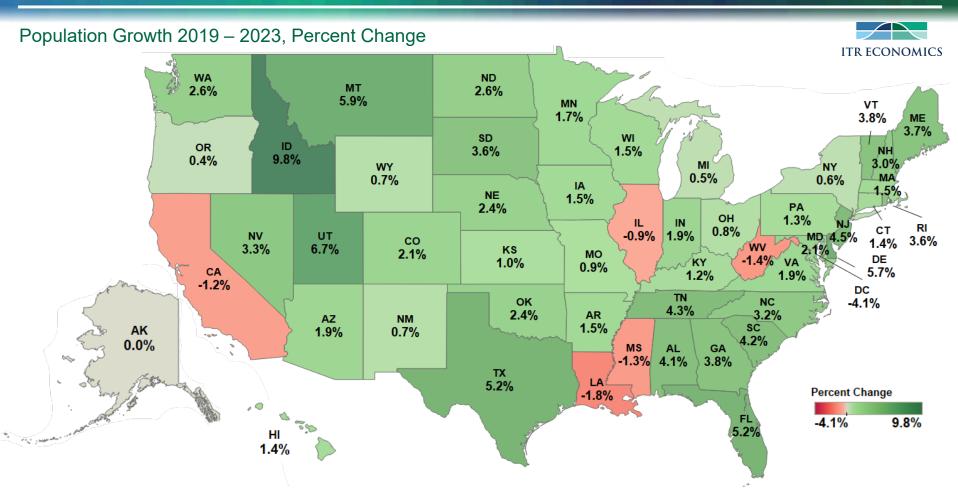




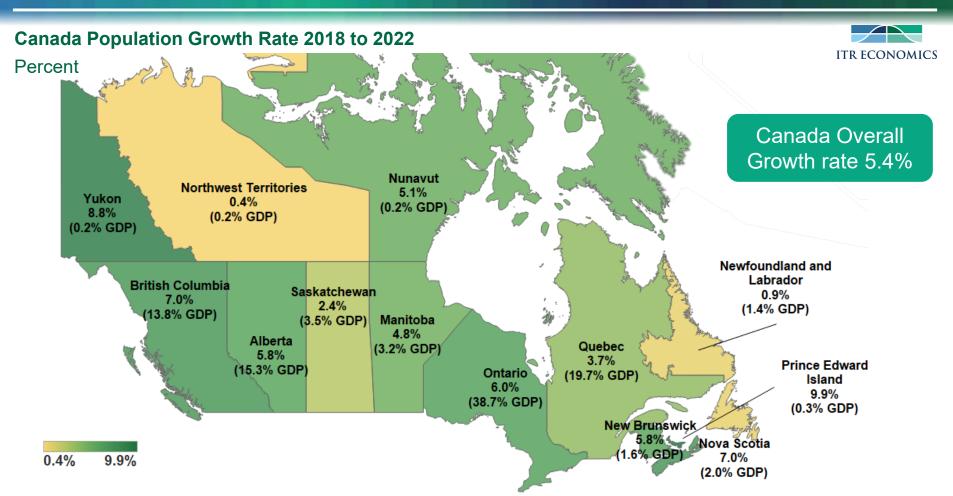


Be Geographically Specific: Population Growth 2019 to 2023

Source: US Census Bureau



More Robust Numbers Than the US

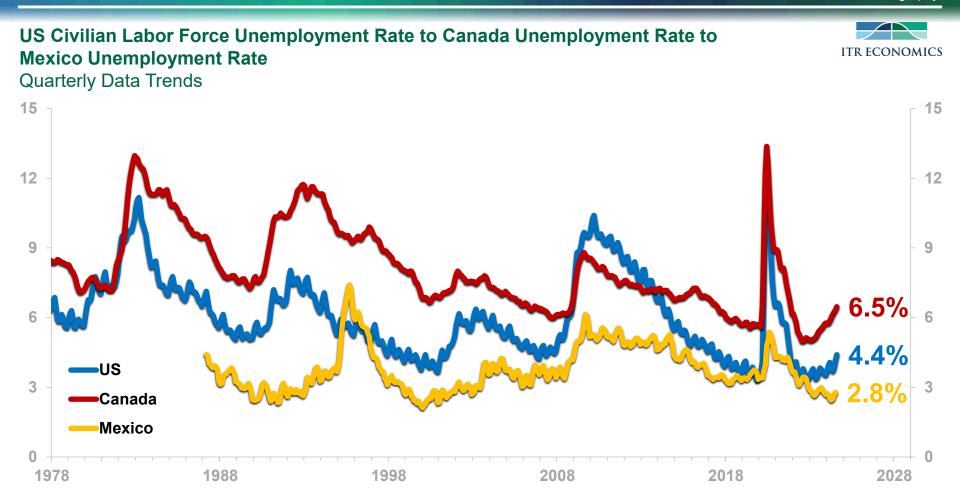


Mexico Population Growth By State 2010-2020

Source: Mexican Institute for Statistics and Geography

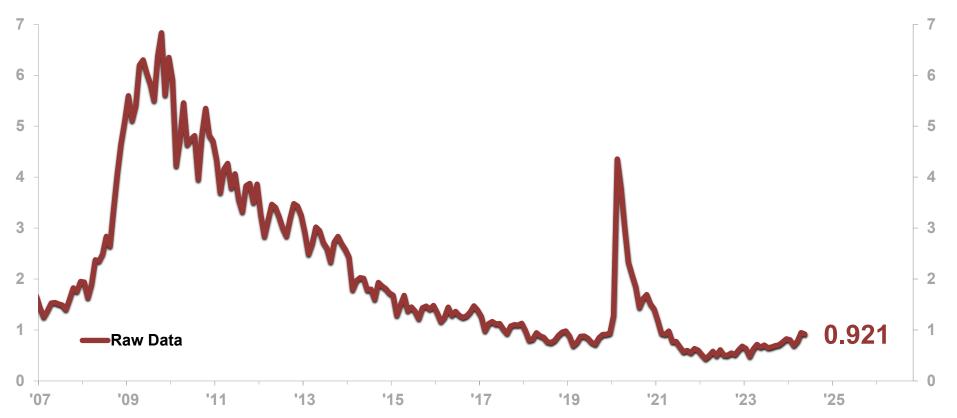


Low Unemployment in All 3 Markets

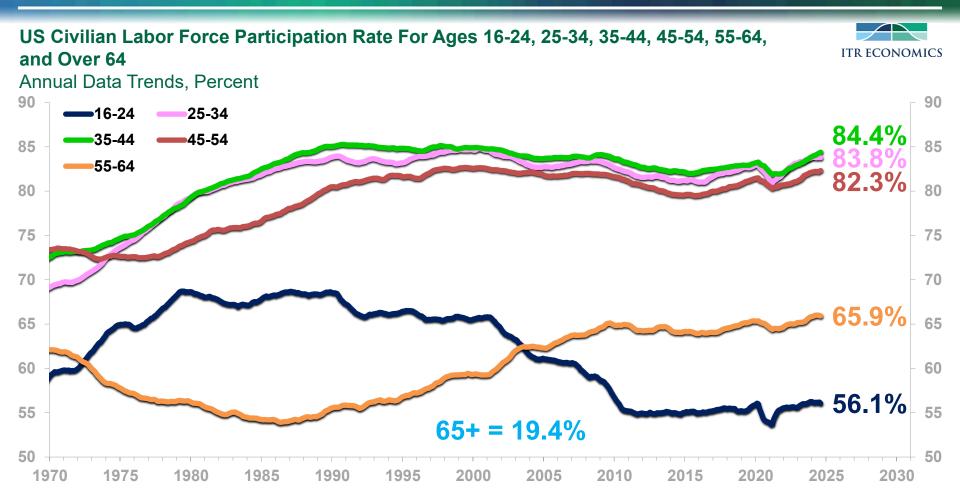


US Number of Unemployed Persons per Job Opening

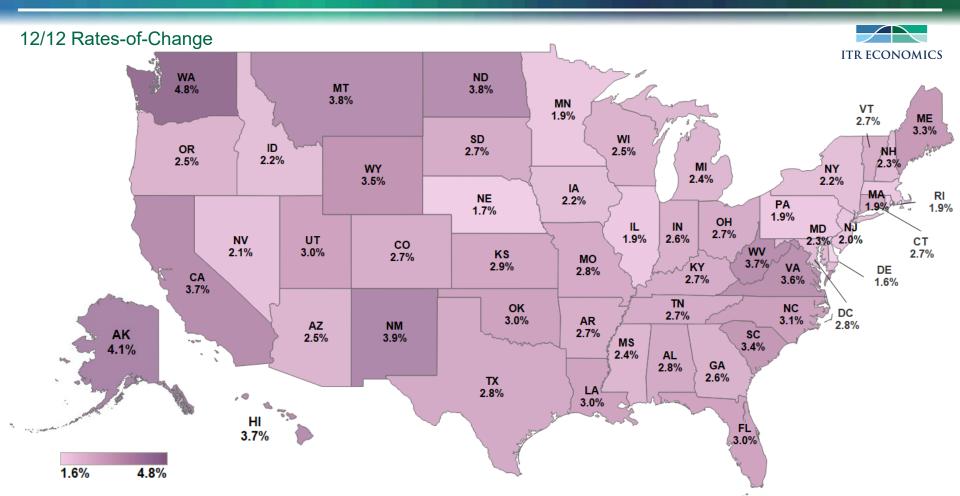
Raw Data, Number of Persons



ITR ECONOMICS



US Wage Inflation by State





Weakening economic conditions means employees become more likely to stay.

Tightness in the labor market is a longer-term trend so don't overreact in 2024.

Higher income levels likely to feel less of the "pain" of 2024.

Next Steps

- Think about targeting the higher end of the market through 2024
- Regional differences will likely be pronounced

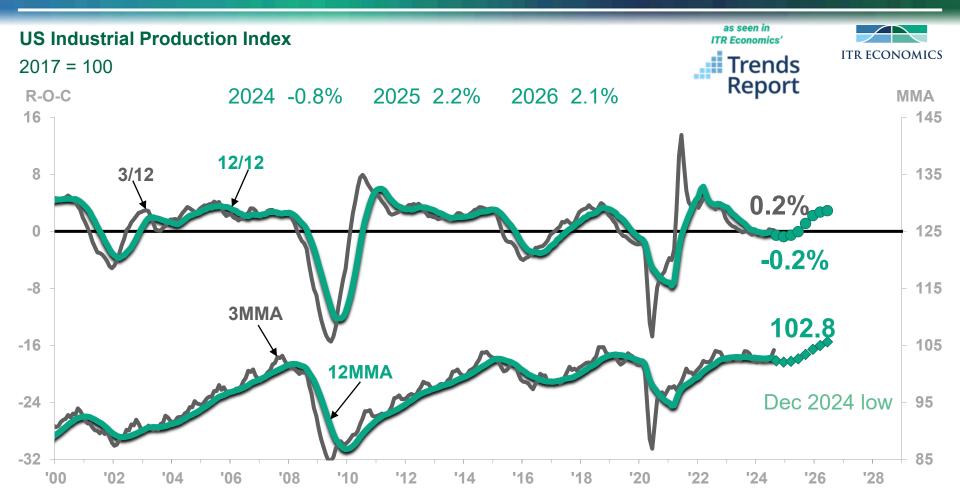




Your Markets



Flat in 2024; Rise in 2025



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US Industry

Rates-of-Change

	12/12	Phase	3/12	Phase
Aerospace Products & Parts	4.1%	С	1.5%	С
Beverages	-7.2%	D	-12.3%	Α
Chemical Products excl. Pharma & Medicines	1.4%	С	0.6%	В
Civilian Aircraft	-0.5%	Α	-0.3%	Α
Computer & Electronics New Orders	-6.3%	Α	1.9%	В
Construction Machinery	3.1%	В	2.5%	С





US Industry

Rates-of-Change

	12/12	Phase	3/12	Phase
Durable Hardgoods	-0.7%	Α	-0.5%	D
Electrical Power	1.9%	С	2.1%	С
Engines & Turbines	-4.0%	Α	0.3%	В
Fabricated Metal	-1.1%	Α	-1.2%	Α
Food	-1.6%	Α	-0.3%	Α
Plastics	-0.4%	Α	-1.9%	D
Iron & Steel	-1.7%	D	-4.2%	Α
Industrial Machinery	-9.5%	Α	-6.8%	D





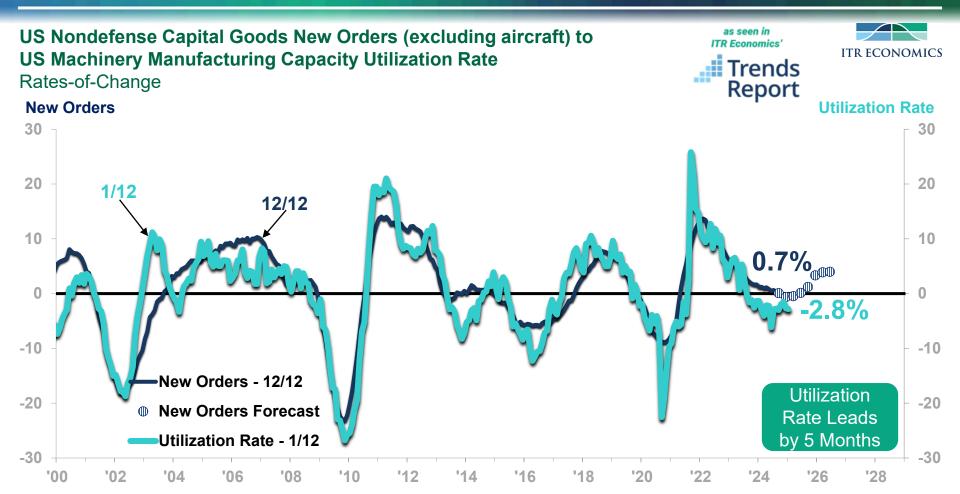
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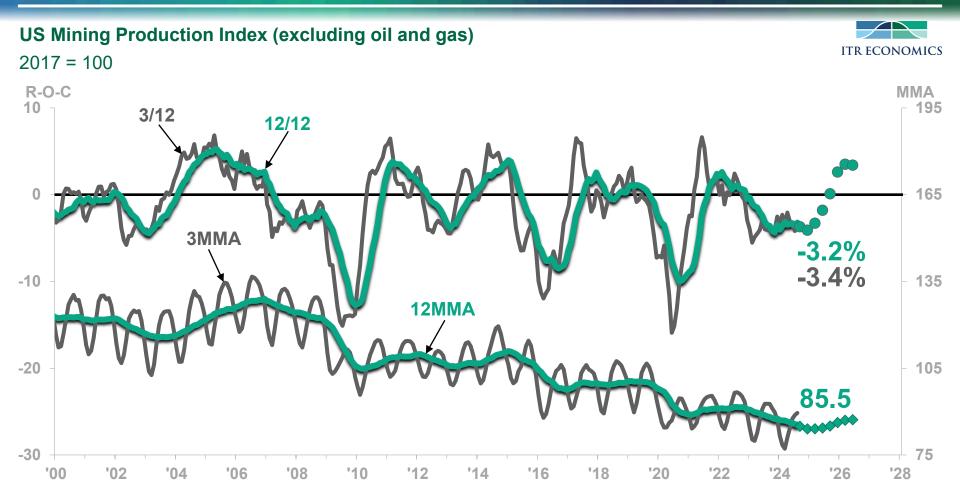


Downside Pressure on New Orders in 2024

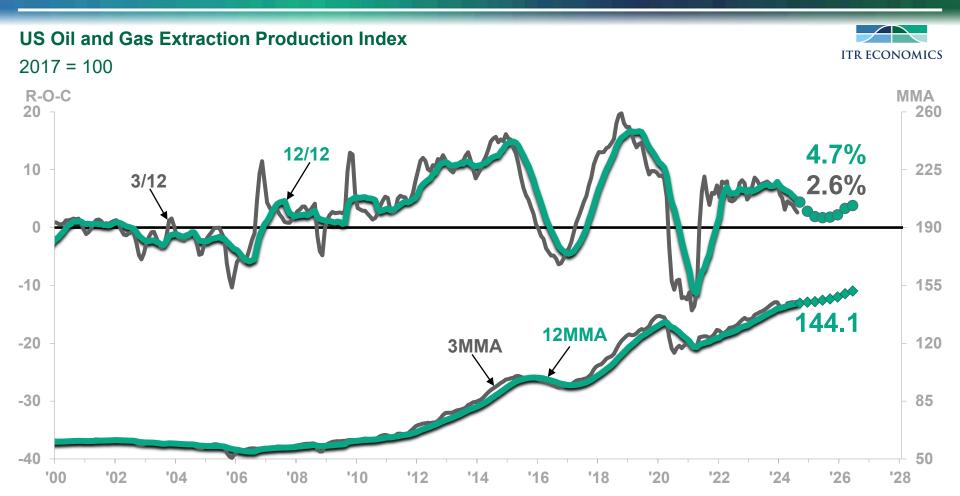
FRB



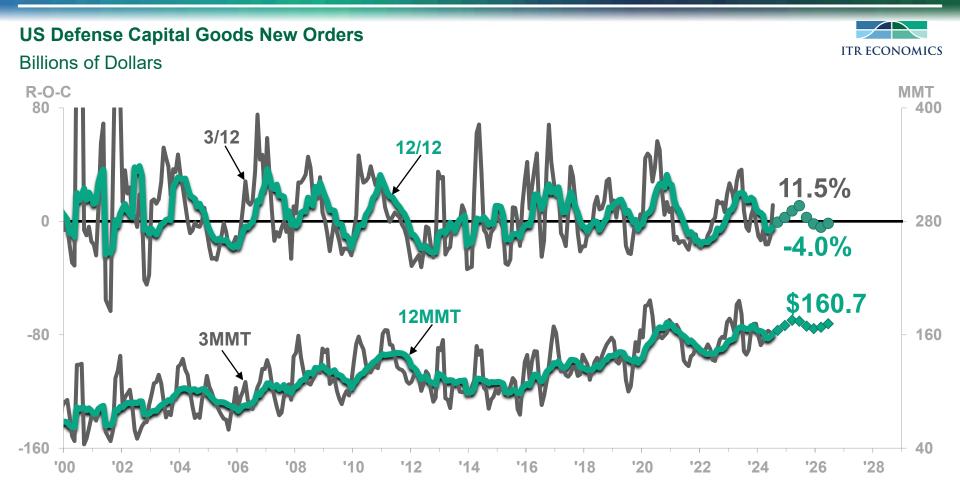
Metal Ore Component in Phase B Trend; Coal in Recession



Geopolitical Conflict an Upside Risk to North American Production

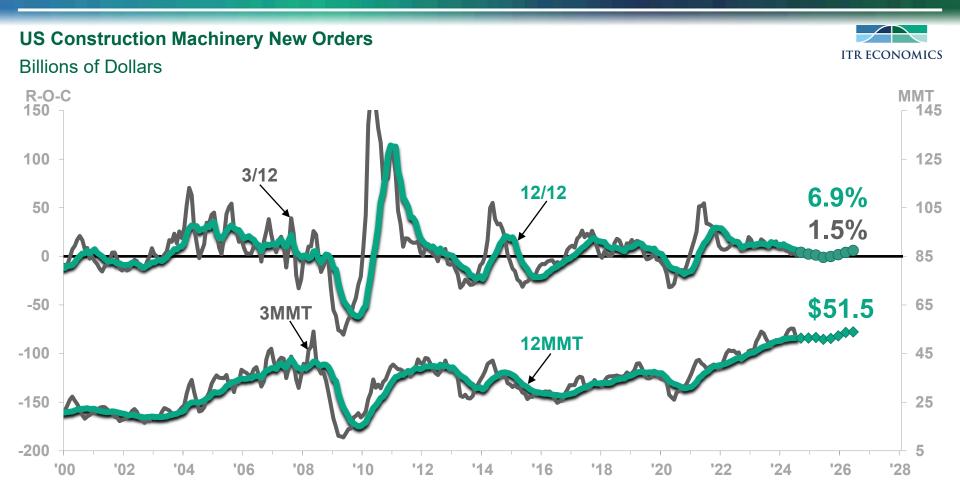


Opportunity Ahead



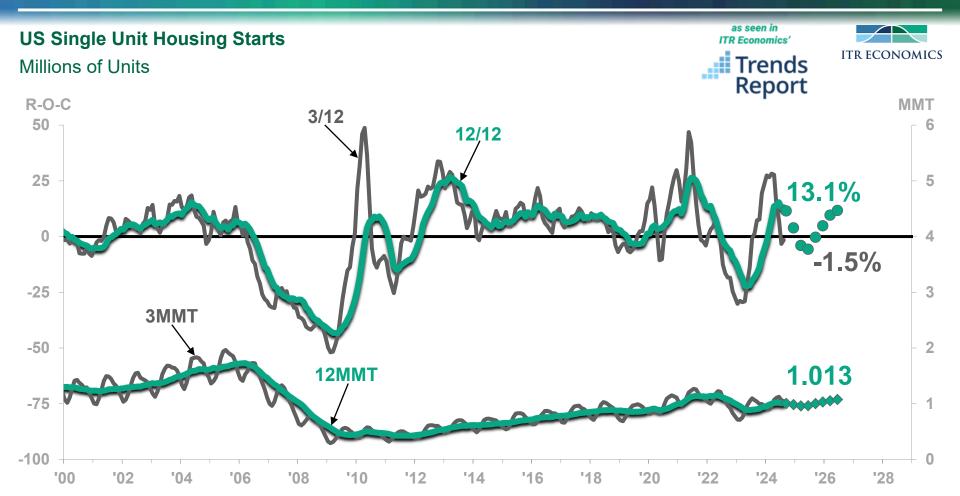
Downside Construction Demand; Exports Market Soft

Source: US Census Bureau

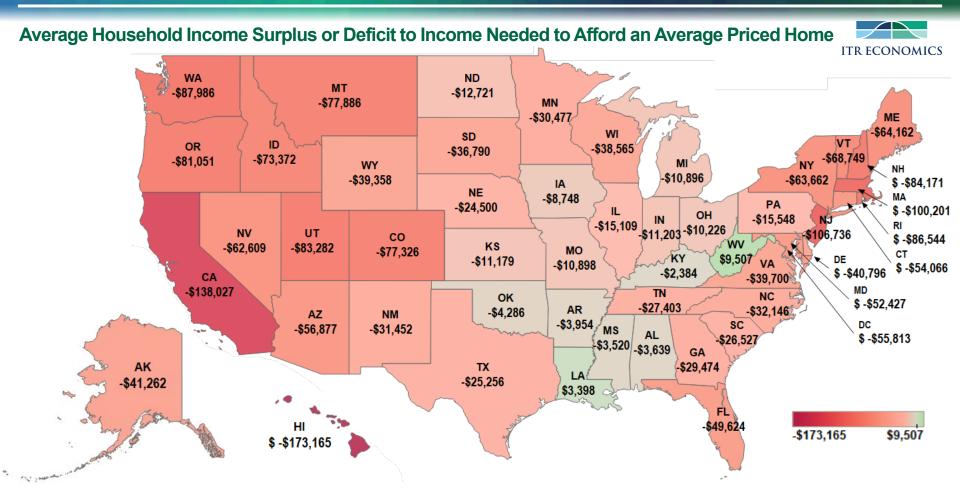


Affordability Constraints Limiting Residential Construction

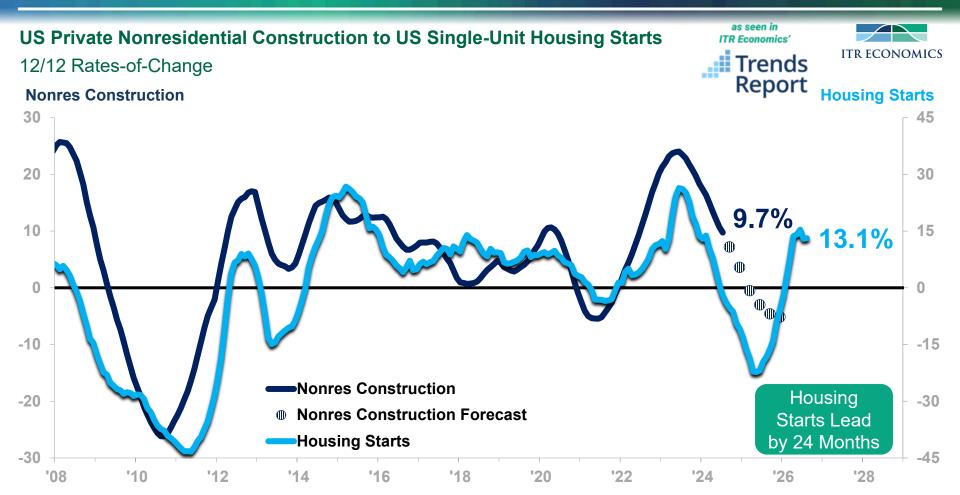
Source: US Census Bureau



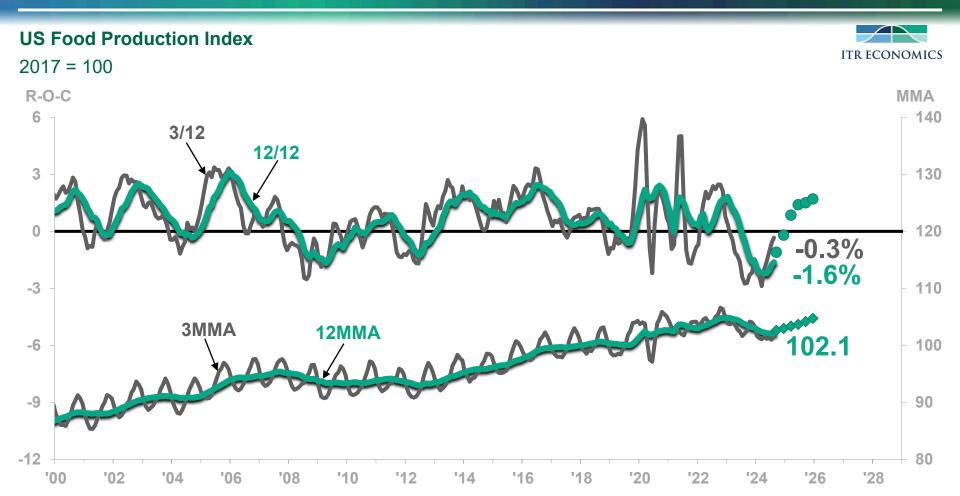
Housing Affordability Varies Considerably



Housing Leads – Nonresidential Lags

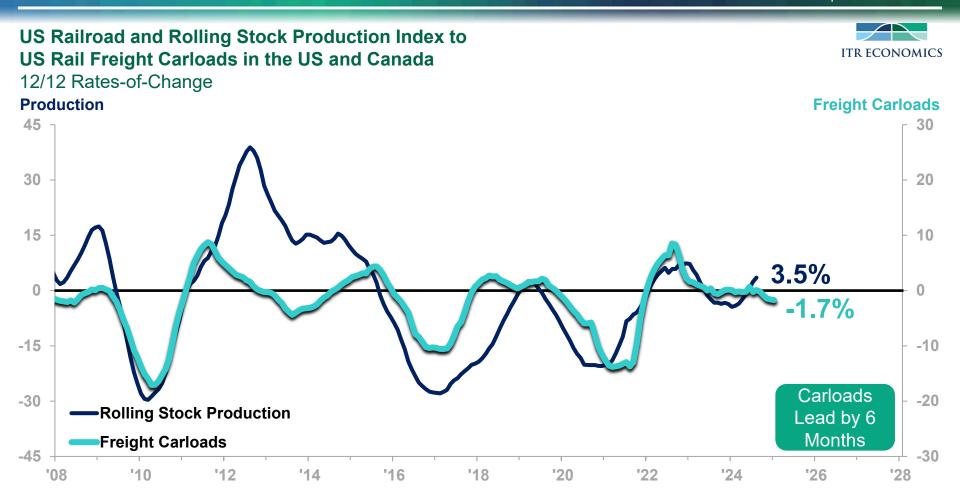


Normalization Following Extreme Weather, Crop Shortages



Source: FRB

Rail: Downside Indication from Carloads





☐→ Ignore the political noise

Businesses are profitable and cash is above the year ago level

Impact of interest rates and monetary tightening in 2024

Next Steps

- Watch the inverse yield curve
- Invest in your business
- Good opportunity for organic growth in 2025



The 2030s





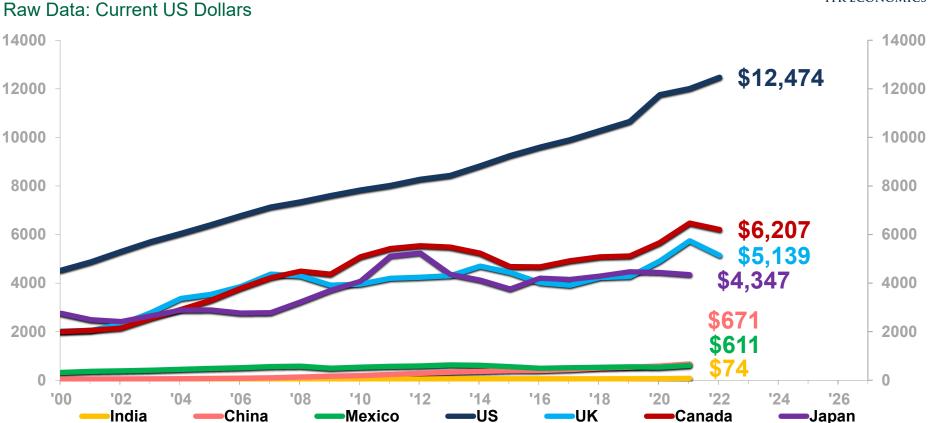




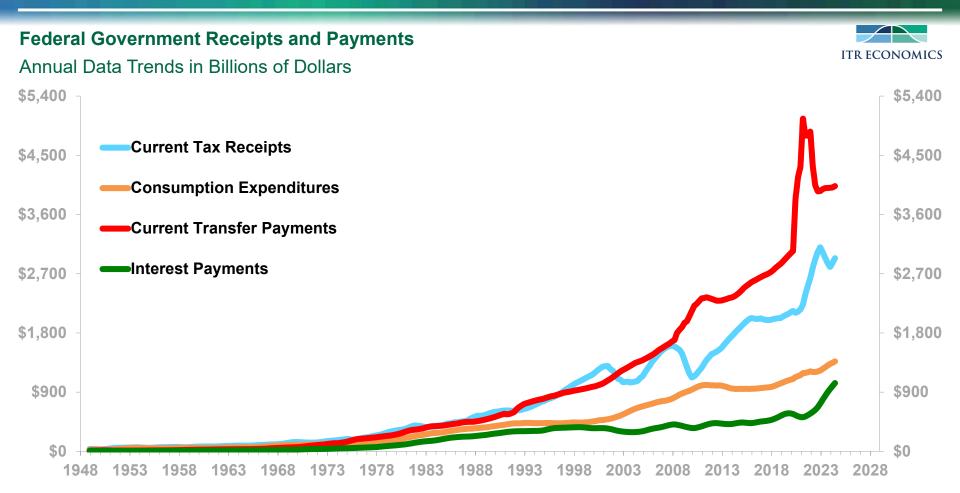
USA Leads in Health Care \$ Per Capita

Current Health Expenditure per Capita

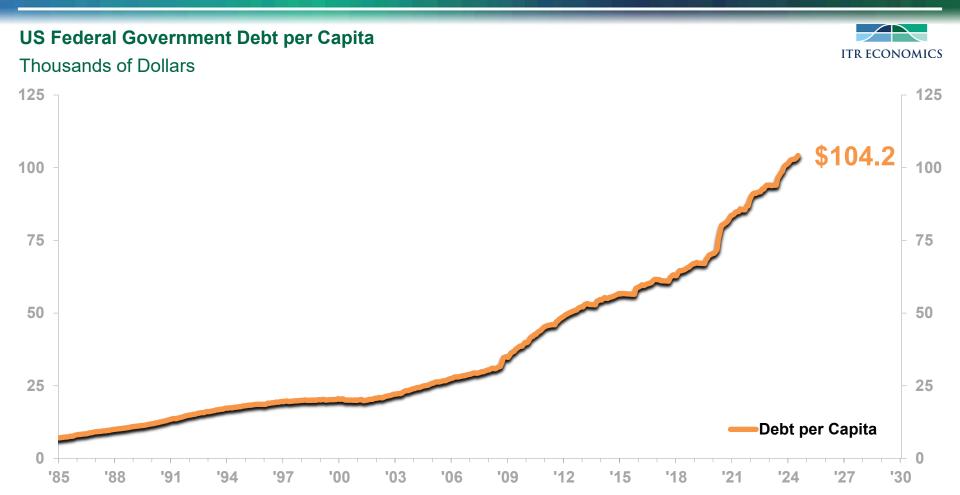




Problems Ahead



An Accelerating Trend





Switch to wealth preservation circa 2030 - 2032

Safety over magnitude of return will be a virtue next decade

Be ready to switch back into an aggressive posture circa 2036



 Talk to your wealth advisor about best investments in a period of inflation.



- Disinflation will characterize 2024 with an attendant easing of wage inflation.
- Expect interest rates to ease lower in 2024 and likely early 2025.

- Service sector expected to hold up better than private manufacturing in 2024.
- Fiscal policy and high corporate cash levels are a buffer for the economy.

- Assess cash needs
- Maximize competitive
 advantages
- Think about expanding the asset classes you are invested in and plan to pivot hard in 2028 – 2032.

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Any questions?

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